

# 2022 Annual Implementation Plan

## for improving student outcomes

Hampton Park Primary School (4062)



Submitted for review by Elizabeth Davey (School Principal) on 02 February, 2022 at 02:17 PM  
Endorsed by Victoria Golding (Senior Education Improvement Leader) on 28 February, 2022 at 05:45 PM  
Awaiting endorsement by School Council President

## Self-evaluation Summary - 2022

	FISO 2.0 Dimensions	Self-evaluation Level
Teaching and Learning	Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extra-curricula programs	Embedding
	Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student-staff relationships	
Assessment	Systematic use of assessment strategies and measurement practices to obtain and provide feedback on student learning growth, attainment and wellbeing capabilities	Embedding
	Systematic use of data and evidence to drive the prioritisation, development, and implementation of actions in schools and classrooms.	

<b>Leadership</b>	The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Embedding
	Shared development of a culture of respect and collaboration with positive and supportive relationships between students and staff at the core	

<b>Engagement</b>	Activation of student voice and agency, including in leadership and learning, to strengthen students' participation and engagement in school	Evolving
	Strong relationships and active partnerships between schools and families/carers, communities, and organisations to strengthen students' participation and engagement in school	

<b>Support</b>	Responsive, tiered and contextualised approaches and strong relationships to support student learning, wellbeing and inclusion	Embedding
	Effective use of resources and active partnerships with families/carers, specialist providers and community organisations to provide responsive support to students	

<b>Enter your reflective comments</b>	<p>Embedding - The processes are there, identified are strengths and Prioritising our challenges</p> <p>Tightening refocus</p> <p>Evolving - awareness that it feeds into the T&amp;L and engagement have started the journey and it doesn't happen overnight</p> <p>getting it right - planned and purposeful</p>
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	researched based and measured approach
<b>Considerations for 2022</b>	SVAl - Writing Numeracy- Reading - Engagement and attendance -
<b>Documents that support this plan</b>	

## SSP Goals Targets and KIS

<b>Goal 1</b>	<p>&lt;b&gt;2022 Priorities Goal&lt;/b&gt;&lt;br/&gt;          Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.</p>
<b>Target 1.1</b>	Support for the 2022 Priorities
<b>Key Improvement Strategy 1.a</b> Priority 2022 Dimension	Learning - Support both those who need extra support and those who have thrived to continue to extend their learning, especially in numeracy
<b>Key Improvement Strategy 1.b</b> Priority 2022 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable
<b>Goal 2</b>	To improve student Literacy outcomes, with an initial emphasis on writing
<b>Target 2.1</b>	<p>By 2023, there will be an increase in the Top two bands - Year 5:          Reading from 23% (2019) to 35% (2023)          Writing from 11% (2019) to 19% (2023)</p> <p>Improving teacher judgement in</p> <p>Reading improving teacher judgement of above level P-6 from 22% (2019 Semester 1) to 30% (2023 Semester 2)</p> <p>Writing improving teacher judgement of above level P-6 from 7% (2019 Semester 1) to 15% (2023 Semester 2)</p>

<b>Target 2.2</b>	<p>By 2023, there will be an increase in high benchmark growth:</p> <p>Reading from 32% (2019) to 40% (2023)</p> <p>Writing from 18% (2019) to 26% (2023)</p> <p>Improving teacher judgement in</p> <p>Reading at or above age expected level 77% (Semester 1 2019) to 85% (Semester 2 2023)</p> <p>Writing at or above age expected level 68% (Semester 1 2019) to 76% (Semester 2 2023)</p>
<b>Key Improvement Strategy 2.a</b> Evaluating impact on learning	Build capacity of teachers to utilise data and a range of assessment strategies to teach to a student's learning point of need
<b>Key Improvement Strategy 2.b</b> Curriculum planning and assessment	Build teacher curriculum knowledge and understanding to enhance student learning outcomes
<b>Goal 3</b>	To improve Numeracy learning outcomes for all students.
<b>Target 3.1</b>	<p>By 2023, there will be an increase in the Top two bands :</p> <p>Year 3 Numeracy from 18% (2019) to 26% (2023)</p> <p>Year 5 Numeracy from 21% (2019) to 29% (2023)</p> <p>Improving teacher judgement in</p> <p>Number improving teacher judgement of above level P-6 from 9% (2019 Semester 1) to 20% (2023 Semester 2)</p>
<b>Target 3.2</b>	<p>By 2023, there will be an increase in high benchmark growth:</p> <p>Numeracy from 18% (2019) to 26% (2023)</p>

<b>Target 3.3</b>	By 2023, there will be an increase in the percentage of students at or above benchmark growth Years 3 to 5: Numeracy from 71% (2019) to 80 % (2023)
<b>Key Improvement Strategy 3.a</b> Curriculum planning and assessment	Embed a consistent instructional model across the school
<b>Key Improvement Strategy 3.b</b> Evidence-based high-impact teaching strategies	Enhance teachers' capacity to implement HITS
<b>Goal 4</b>	To enhance student agency, voice and leadership in their learning.
<b>Target 4.1</b>	By 2023, there will be an increase in the positive response rate (AToSS) to the factor of: Stimulated Learning from 91% (2019) to 95% (2023).
<b>Target 4.2</b>	By 2023, average absence days to decrease from 17 days (2018) to 15 days (2023)
<b>Target 4.3</b>	By 2023, there will be an increase in the positive response rate (AToSS) to the factor of: Differentiated Learning Challenge from 91% (2019) to 95% (2023)
<b>Key Improvement Strategy 4.a</b> Building practice excellence	Build teacher understanding and knowledge of student voice, agency and leadership

**Key Improvement Strategy 4.b**  
Intellectual engagement and self-awareness

Enhance the capacity of students to become self-directed learners



## Select Annual Goals and KIS

Four Year Strategic Goals	Is this selected for focus this year?	Four Year Strategic Targets	12 month target
<p><b>2022 Priorities Goal</b></p> <p>Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.</p>	<p>Yes</p>	<p>Support for the 2022 Priorities</p>	<p>The 12 month target is an incremental step towards meeting the 4-year target, using the same data set.</p> <p>Wellbeing:            By the end of 2022, reducing the Grade 2 cohort at risk factor from 22% to 15%            In 2022, reduce the Grade 5 at risk factor from 22% to 15 %            In 2022, using the ATToS data improve the following:            School Connectedness from 88% overall &gt;90%            Student Voice and Agency from 75% to 80%            Advocate at School -to equal or greater than 91%            Experience of Bullying reduce from 11% to less than 10%            Respect for Diversity from 87% to 90%            Sense of Inclusion from 88% to greater than 90%</p> <p>Improved student learning outcomes in writing            In 2022, improving NAPLAN Writing top 2 bands in year 3 from 44% to 46%            In 2022, improving NAPLAN Writing top 2 bands in year 5 from 9% to 11%            In 2022, 70% of learners achieve 12 months or more growth in writing (TJ)</p>

			from 59% in 2021.
To improve student Literacy outcomes, with an initial emphasis on writing	No	<p>By 2023, there will be an increase in the Top two bands - Year 5:  Reading from 23% (2019) to 35% (2023)  Writing from 11% (2019) to 19% (2023)</p> <p><b>Improving teacher judgement in</b></p> <p>Reading improving teacher judgement of above level P-6 from 22% (2019 Semester 1) to 30% (2023 Semester 2)</p> <p>Writing improving teacher judgement of above level P-6 from 7% (2019 Semester 1) to 15% (2023 Semester 2)</p>	
		<p>By 2023, there will be an increase in high benchmark growth:  Reading from 32% (2019) to 40% (2023)  Writing from 18% (2019) to 26% (2023)</p> <p><b>Improving teacher judgement in</b></p> <p>Reading at or above age expected level 77% Semester 1 2019) to 85% (Semester 2 2023)</p> <p>Writing at or above age expected level 68% (Semester 1 2019) to 76% (Semester 2 2023)</p>	
To improve Numeracy learning outcomes for all students.	No	<p>By 2023, there will be an increase in the Top two bands :</p> <p>Year 3 Numeracy from 18% (2019) to 26% (2023)  Year 5 Numeracy from 21% (2019) to 29% (2023)</p> <p><b>Improving teacher judgement in</b></p>	

		Number improving teacher judgement of above level P-6 from 9% (2019 Semester 1) to 20% (2023 Semester 2)	
		By 2023, there will be an increase in high benchmark growth: Numeracy from 18% (2019) to 26% (2023)	
		By 2023, there will be an increase in the percentage of students at or above benchmark growth Years 3 to 5: Numeracy from 71% (2019) to 80 % (2023)	
To enhance student agency, voice and leadership in their learning.	No	By 2023, there will be an increase in the positive response rate (AToSS) to the factor of: Stimulated Learning from 91% (2019) to 95% (2023).	
		By 2023, average absence days to decrease from 17 days (2018) to 15 days (2023)	
		By 2023, there will be an increase in the positive response rate (AToSS) to the factor of:	

		Differentiated Learning Challenge from 91% (2019) to 95% (2023)	
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<b>Goal 1</b>	<p>&lt;b&gt;2022 Priorities Goal&lt;/b&gt;&lt;br/&gt;          Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.</p>	
<b>12 Month Target 1.1</b>	<p>Wellbeing:          By the end of 2022, reducing the Grade 2 cohort at risk factor from 22% to 15%          In 2022, reduce the Grade 5 at risk factor from 22% to 15 %          In 2022, using the ATToS data improve the following:          School Connectedness from 88% overall &gt;90%          Student Voice and Agency from 75% to 80%          Advocate at School -to equal or greater than 91%          Experience of Bullying reduce from 11% to less than 10%          Respect for Diversity from 87% to 90%          Sense of Inclusion from 88% to greater than 90%</p> <p>Improved student learning outcomes in writing          In 2022, improving NAPLAN Writing top 2 bands in year 3 from 44% to 46%          In 2022, improving NAPLAN Writing top 2 bands in year 5 from 9% to 11%          In 2022, 70% of learners achieve 12 months or more growth in writing (TJ) from 59% in 2021.</p>	
<b>Key Improvement Strategies</b>		Is this KIS selected for focus this year?
<b>KIS 1</b>	Learning - Support both those who need extra support and those who have thrived to continue to extend their learning, especially in numeracy	Yes

Priority 2022 Dimension		
<b>KIS 2</b> Priority 2022 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable	Yes
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Please leave this field empty. Schools are not required to provide a rationale as this is in line with system priorities for 2022.	

## Define Actions, Outcomes and Activities

<b>Goal 1</b>	<b>2022 Priorities Goal</b> Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.
<b>12 Month Target 1.1</b>	<p>Wellbeing:</p> <p>By the end of 2022, reducing the Grade 2 cohort at risk factor from 22% to 15%</p> <p>In 2022, reduce the Grade 5 at risk factor from 22% to 15 %</p> <p>In 2022, using the ATToS data improve the following:</p> <p>School Connectedness from 88% overall &gt;90%</p> <p>Student Voice and Agency from 75% to 80%</p> <p>Advocate at School -to equal or greater than 91%</p> <p>Experience of Bullying reduce from 11% to less than 10%</p> <p>Respect for Diversity from 87% to 90%</p> <p>Sense of Inclusion from 88% to greater than 90%</p> <p>Improved student learning outcomes in writing</p> <p>In 2022, improving NAPLAN Writing top 2 bands in year 3 from 44% to 46%</p> <p>In 2022, improving NAPLAN Writing top 2 bands in year 5 from 9% to 11%</p> <p>In 2022, 70% of learners achieve 12 months or more growth in writing (TJ) from 59% in 2021.</p>
<b>KIS 1</b> Priority 2022 Dimension	Learning - Support both those who need extra support and those who have thrived to continue to extend their learning, especially in numeracy
<b>Actions</b>	TLI 2022 Hiring of 2.6 tutors for 12 months Identify for TLI program based on 2021 writing and numeracy data Data tracking of identified students - before/during/after assessment measures - whole school assessment tasks using VCOP criterion data tracking, Teacher Judgement (writing) provide a learning space

<b>Outcomes</b>	<p>Improved student learning outcomes in writing          In 2022, improving NAPLAN Writing top 2 bands in year 3 from 44% to 46%          In 2022, improving NAPLAN Writing top 2 bands in year 5 from 9% to 11%          In 2022, 70% of learners achieve 12 months or more growth in writing (TJ) from 59% in 2021.</p> <p>Building teacher capabilities to identify students referred to TLI program          TLI to align with classroom and PLC programs - work side by side. Tutors attend PLCs to share data on learners on TLI program.          Tutors feed into PLC data</p>			
<b>Success Indicators</b>	<p>Growth tracker - increase in amount of learners showing positive growth data using HPPS teacher judgement data tracker, lessen red growth (&lt;12 months), improve yellow growth (12 months growth) and green growth (&gt;12 months growth) in writing          VCOP criterion data tracking from February to December 2022 showing 12 months or more growth (VC score) for our year 3 and 5 cohorts          TLI data - anecdotal and checklist data for writing</p>			
<b>Activities and Milestones</b>	<b>People Responsible</b>	<b>Is this a PL Priority</b>	<b>When</b>	<b>Funding Streams</b>
Assign tutors	<input checked="" type="checkbox"/> Assistant Principal <input checked="" type="checkbox"/> Principal	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$189,000.00  <input type="checkbox"/> Equity funding will be used  <input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used  <input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items

<p>Development of and implement an intervention writing program CRT days to allow for professional learning</p>	<ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> Assistant Principal</li> <li><input checked="" type="checkbox"/> Leading Teacher(s)</li> <li><input checked="" type="checkbox"/> Learning Specialist(s)</li> </ul>	<ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> PLP Priority</li> </ul>	<p>from: Term 1 to: Term 4</p>	<p>\$10,000.00</p> <ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> Equity funding will be used</li> <li><input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used</li> <li><input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items</li> </ul>
<p>Implement Top 10 program that aligns to whole school philosophy of maths Resourcing updates</p>	<ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> Leading Teacher(s)</li> <li><input checked="" type="checkbox"/> Teacher(s)</li> </ul>	<ul style="list-style-type: none"> <li><input type="checkbox"/> PLP Priority</li> </ul>	<p>from: Term 1 to: Term 4</p>	<p>\$5,000.00</p> <ul style="list-style-type: none"> <li><input type="checkbox"/> Equity funding will be used</li> <li><input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used</li> <li><input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items</li> </ul>
<p>TLI program to develop, plan and implement an intervention writing program</p>	<ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> All Staff</li> <li><input checked="" type="checkbox"/> Assistant Principal</li> <li><input checked="" type="checkbox"/> Teacher(s)</li> </ul>	<ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> PLP Priority</li> </ul>	<p>from: Term 1 to: Term 4</p>	<p>\$10,000.00</p> <ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> Equity funding will be used</li> </ul>



				<input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used <input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items
Assigned Assistant Principal to lead TLI program	<input checked="" type="checkbox"/> Assistant Principal	<input checked="" type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$20,000.00  <input checked="" type="checkbox"/> Equity funding will be used <input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used <input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items
Whole school excursion program to allow for life experiences to support prior knowledge in developing reading and writing skills	<input checked="" type="checkbox"/> Assistant Principal <input checked="" type="checkbox"/> PLC Leaders <input checked="" type="checkbox"/> PLT Leaders	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$80,000.00  <input checked="" type="checkbox"/> Equity funding will be used <input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used <input type="checkbox"/> Schools Mental Health Menu items will be used which

				may include DET funded or free items
Coaching Program to support building capabilities of staff to improve learning outcomes	<input checked="" type="checkbox"/> Assistant Principal <input checked="" type="checkbox"/> Leading Teacher(s) <input checked="" type="checkbox"/> Learning Specialist(s)	<input checked="" type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$80,000.00  <input checked="" type="checkbox"/> Equity funding will be used <input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used <input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items
NAPLAN focus groups - to support Grade 5 in engaging in the NAPLAN program as they were the cohort who didn't participate in the cancelled 2020 program	<input checked="" type="checkbox"/> Assistant Principal <input checked="" type="checkbox"/> Literacy Support	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$20,000.00  <input checked="" type="checkbox"/> Equity funding will be used <input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used <input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items
Every classroom to be allocated a fulltime ES staff (or staff equivalent to a fulltime ES staff member) in the grade. Including a student wellbeing coordinator	<input checked="" type="checkbox"/> Leading Teacher(s) <input checked="" type="checkbox"/> Principal	<input type="checkbox"/> PLP Priority	from: Term 1	\$100,000.00

	<input checked="" type="checkbox"/> School Improvement Team <input checked="" type="checkbox"/> Student Wellbeing Co-ordinator		to: Term 4	<input checked="" type="checkbox"/> Equity funding will be used <input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used <input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items
Learning Specialist - 3 days out of classroom to support work around humanities, numeracy and Student Voice and Agency through Learning (SVAL)	<input checked="" type="checkbox"/> Learning Specialist(s)	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$60,000.00  <input checked="" type="checkbox"/> Equity funding will be used <input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used <input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items
Purchase of IT devices to support learning, including iPads, Chromebooks, to support engagement in learning and improving outcomes. Providing experiences to develop digital technology literacy.	<input checked="" type="checkbox"/> Assistant Principal	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$100,000.00  <input type="checkbox"/> Equity funding will be used <input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used

				<input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items
purchase of professional reading libraries, research texts, literacy and writing sets, stationary, assessment platforms	<input checked="" type="checkbox"/> Assistant Principal <input checked="" type="checkbox"/> PLC Leaders <input checked="" type="checkbox"/> School Improvement Team	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$30,000.00  <input checked="" type="checkbox"/> Equity funding will be used  <input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used  <input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items
purchase of furniture to provide learning spaces - removable walls (display boards) to make removeable barriers for noise control and privacy for TLI program	<input checked="" type="checkbox"/> Assistant Principal <input checked="" type="checkbox"/> Principal	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$20,000.00  <input type="checkbox"/> Equity funding will be used  <input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used  <input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items

<p>school funded IT staff member to support It infrastructure, trouble shooting and transfer to NAPLAN online</p>	<input checked="" type="checkbox"/> Assistant Principal <input checked="" type="checkbox"/> Principal	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$50,000.00  <input checked="" type="checkbox"/> Equity funding will be used <input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used <input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items
<b>KIS 2</b> Priority 2022 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable			
<b>Actions</b>	Develop a team to attend the Quaglia - Sue Bryen PL onsite - specifically designed for HPPS SAEBRS - ILP - continue with developing and implementing these ILPs based on SAEBRS data from end of 2021 3 categories - global supports, modified ILPs and individualised/specialised ILP Interventions - engagement with internal supports Days of Action - assigned a Humanities co-ordinator to plan and implement days of action OLE - focus on continuing the work of the orderly learning environment SEL program - Bounce Back and RREiS - weekly implementation Special Education Teacher Coaching - nominated year levels - focus on 1/2 Team initially based on SAEBRS data PL schedule - allocating time to upskill staff on the Quaglia work Whole school positive behaviour process - continue to implement across each team in each grade.			
<b>Outcomes</b>	Analysing data and targeting interventions in a timely manner Whole staff responsibility and accountability for tracking student wellbeing Tiered intervention - universal, targeted, individualised Students able to voice that they are connected to community and sense of belonging and belonging, Teachers - analysing and identifying, developing SABERS ILP (amber tier) and ILP (red tier) - cohort specific - PSD/OoHC/ATSI/ASD dx Leaders - upskilling our own capabilities and sourcing resources and funding			

	Building parent partnerships Data reflects targets Improved teacher knowledge and awareness of at risk and how they can be supported better goal writing capabilities for staff student awareness - student voice in goals			
<b>Success Indicators</b>	Wellbeing: By the end of 2022, reducing the Grade 2 cohort at risk factor from 22% to 15% In 2022, reduce the Grade 5 at risk factor from 22% to 15 % In 2022, using the ATToS data improve the following: School Connectedness from 88% overall >90% Student Voice and Agency from 75% to 80% Advocate at School -to equal or greater than 91% Experience of Bullying reduce from 11% to less than 10% Respect for Diversity from 87% to 90% Sense of Inclusion from 88% to greater than 90%			
<b>Activities and Milestones</b>	<b>People Responsible</b>	<b>Is this a PL Priority</b>	<b>When</b>	<b>Funding Streams</b>
PL - whole staff Leading Teacher - to lead Quaglia work and collate and read data. Give staff access to the data Days of Action - timetable of events by Whole School Events Special Ed teacher - coaching each team level plus in identified grades to support strategies implementation for at risk students	<input checked="" type="checkbox"/> All Staff <input checked="" type="checkbox"/> Leading Teacher(s) <input checked="" type="checkbox"/> School Improvement Team <input checked="" type="checkbox"/> School Leadership Team <input checked="" type="checkbox"/> Student Wellbeing Co-ordinator <input checked="" type="checkbox"/> Wellbeing Team	<input checked="" type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$50,000.00 <input checked="" type="checkbox"/> Equity funding will be used <input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used <input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items

<p>SAEBRS ILPs completion as per timeline  CRT days for staff to attend PL  Implementation of PIVOT and ATtoS surveys</p>	<input checked="" type="checkbox"/> All Staff <input checked="" type="checkbox"/> Leading Teacher(s)	<input checked="" type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$20,000.00  <input checked="" type="checkbox"/> Equity funding will be used <input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used <input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items
<p>Quaglia Program  Listen, Learn, Lead - Coaching program for SVAL  CRT days  Release for staff  Feedback to whole staff of PL  Development plan of Quaglia work for HPPS</p>	<input checked="" type="checkbox"/> Leading Teacher(s) <input checked="" type="checkbox"/> Learning Specialist(s) <input checked="" type="checkbox"/> School Improvement Team <input checked="" type="checkbox"/> Teacher(s)	<input checked="" type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$50,000.00  <input checked="" type="checkbox"/> Equity funding will be used <input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used <input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items
<p>Learning Specialist - out of classroom 3 days per week - SVAL component</p>	<input checked="" type="checkbox"/> Learning Specialist(s)	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$20,000.00  <input checked="" type="checkbox"/> Equity funding will be used

				<input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used <input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items
<p>Acting Leading Teacher -to lead Learning specialist in SVAL, humanities inquiry and embed maths pathways - all relate to SVAL.  To track data across school  To support HAPL across school</p>	<input checked="" type="checkbox"/> Leading Teacher(s)	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$80,000.00  <input checked="" type="checkbox"/> Equity funding will be used <input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used <input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items
Purchase of resources to support engagement in SVAL - research books, stationary, text, posters, printing costs	<input checked="" type="checkbox"/> Leading Teacher(s) <input checked="" type="checkbox"/> Learning Specialist(s)	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$20,000.00  <input checked="" type="checkbox"/> Equity funding will be used <input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used <input type="checkbox"/> Schools Mental Health Menu items will be used which



				may include DET funded or free items
excursion and incursion program	<input checked="" type="checkbox"/> Learning Specialist(s) <input checked="" type="checkbox"/> PLC Leaders <input checked="" type="checkbox"/> Student Wellbeing Co-ordinator <input checked="" type="checkbox"/> Wellbeing Team	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$50,000.00 <input checked="" type="checkbox"/> Equity funding will be used <input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used <input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items
Out of Home Care students - release of staff to attend SSGs and attend professional learning	<input checked="" type="checkbox"/> Student Wellbeing Co-ordinator	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$10,000.00 <input checked="" type="checkbox"/> Equity funding will be used <input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used <input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items
Student Leaders to attend professional learning to build their capabilities to be confident leaders	<input checked="" type="checkbox"/> Student(s) <input checked="" type="checkbox"/> Teacher(s)	<input type="checkbox"/> PLP Priority	from: Term 1	\$5,000.00

			to: Term 4	<input type="checkbox"/> Equity funding will be used <input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used <input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items
school funded psychologist and resources	<input checked="" type="checkbox"/> Leading Teacher(s) <input checked="" type="checkbox"/> Principal	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$30,000.00  <input checked="" type="checkbox"/> Equity funding will be used <input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used <input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items
speech therapist - school funded plus resources	<input checked="" type="checkbox"/> Leading Teacher(s) <input checked="" type="checkbox"/> Wellbeing Team	<input type="checkbox"/> PLP Priority	from: Term 1 to: Term 4	\$90,000.00  <input checked="" type="checkbox"/> Equity funding will be used <input type="checkbox"/> Disability Inclusion Tier 2 Funding will be used

				<input type="checkbox"/> Schools Mental Health Menu items will be used which may include DET funded or free items
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## Funding Planner

### Summary of Budget and Allocated Funding

Summary of Budget	School's total funding (\$)	Funding Allocated in activities (\$)	Still available/shortfall
Equity Funding	\$1,032,772.69	\$1,035,010.00	-\$2,237.31
Disability Inclusion Tier 2 Funding	\$0.00	\$0.00	\$0.00
Schools Mental Health Fund and Menu	\$0.00	\$0.00	\$0.00
<b>Total</b>	\$1,032,772.69	\$1,035,010.00	-\$2,237.31

### Activities and Milestones – Total Budget

Activities and Milestones	Budget
Development of and implement an intervention writing program CRT days to allow for professional learning	\$10,000.00
TLI program to develop, plan and implement an intervention writing program	\$10,000.00
Assigned Assistant Principal to lead TLI program	\$20,000.00
Whole school excursion program to allow for life experiences to support prior knowledge in developing reading and writing skills	\$80,000.00
Coaching Program to support building capabilities of staff to improve learning outcomes	\$80,000.00
NAPLAN focus groups - to support Grade 5 in engaging in the NAPLAN program as they were the cohort who didn't participate in the cancelled 2020 program	\$20,000.00

Every classroom to be allocated a fulltime ES staff (or staff equivalent to a fulltime ES staff member) in the grade. Including a student wellbeing coordinator	\$100,000.00
Learning Specialist - 3 days out of classroom to support work around humanities, numeracy and Student Voice and Agency through Learning (SVAL)	\$60,000.00
purchase of professional reading libraries, research texts, literacy and writing sets, stationary, assessment platforms	\$30,000.00
school funded IT staff member to support It infrastructure, trouble shooting and transfer to NAPLAN online	\$50,000.00
PL - whole staff Leading Teacher - to lead Quaglia work and collate and read data. Give staff access to the data Days of Action - timetable of events by Whole School Events Special Ed teacher - coaching each team level plus in identified grades to support strategies implementation for at risk students	\$50,000.00
SAEBRS ILPs completion as per timeline CRT days for staff to attend PL Implementation of PIVOT and ATtoS surveys	\$20,000.00
Quaglia Program Listen, Learn, Lead - Coaching program for SVAL CRT days Release for staff Feedback to whole staff of PL Development plan of Quaglia work for HPPS	\$50,000.00
Learning Specialist - out of classroom 3 days per week - SVAL component	\$20,000.00
Acting Leading Teacher -to lead Learning specialist in SVAL, humanities inquiry and embed maths pathways - all relate to SVAL. To track data across school To support HAPL across school	\$80,000.00

Purchase of resources to support engagement in SVAL - research books, stationary, text, posters, printing costs	\$20,000.00
excursion and incursion program	\$50,000.00
Out of Home Care students - release of staff to attend SSGs and attend professional learning	\$10,000.00
school funded psychologist and resources	\$30,000.00
speech therapist - school funded plus resources	\$90,000.00
<b>Totals</b>	<b>\$880,000.00</b>

## Activities and Milestones - Equity Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Development of and implement an intervention writing program CRT days to allow for professional learning	from: Term 1 to: Term 4	\$10,000.00	<input checked="" type="checkbox"/> School-based staffing <input checked="" type="checkbox"/> Teaching and learning programs and resources <input checked="" type="checkbox"/> Professional development (excluding CRT costs and new FTE) <input checked="" type="checkbox"/> CRT <input checked="" type="checkbox"/> Support services
TLI program to develop, plan and implement an intervention writing program	from: Term 1 to: Term 4	\$10.00	<input checked="" type="checkbox"/> School-based staffing <input checked="" type="checkbox"/> Teaching and learning programs and resources <input checked="" type="checkbox"/> Professional development (excluding CRT costs and new FTE) <input checked="" type="checkbox"/> CRT
Assigned Assistant Principal to lead TLI program	from: Term 1	\$20,000.00	<input checked="" type="checkbox"/> School-based staffing <input checked="" type="checkbox"/> Teaching and learning programs and resources

	to: Term 4		<input checked="" type="checkbox"/> Professional development (excluding CRT costs and new FTE) <input checked="" type="checkbox"/> CRT
Whole school excursion program to allow for life experiences to support prior knowledge in developing reading and writing skills	from: Term 1 to: Term 4	\$80,000.00	<input checked="" type="checkbox"/> Other excursions programs for students
Coaching Program to support building capabilities of staff to improve learning outcomes	from: Term 1 to: Term 4	\$80,000.00	<input checked="" type="checkbox"/> School-based staffing <input checked="" type="checkbox"/> Teaching and learning programs and resources <input checked="" type="checkbox"/> Professional development (excluding CRT costs and new FTE) <input checked="" type="checkbox"/> CRT
NAPLAN focus groups - to support Grade 5 in engaging in the NAPLAN program as they were the cohort who didn't participate in the cancelled 2020 program	from: Term 1 to: Term 4	\$20,000.00	<input checked="" type="checkbox"/> School-based staffing <input checked="" type="checkbox"/> Teaching and learning programs and resources <input checked="" type="checkbox"/> Professional development (excluding CRT costs and new FTE)
Every classroom to be allocated a fulltime ES staff (or staff equivalent to a fulltime ES staff member) in the grade. Including a student wellbeing coordinator	from: Term 1 to: Term 4	\$100,000.00	<input checked="" type="checkbox"/> School-based staffing <input checked="" type="checkbox"/> Teaching and learning programs and resources <input checked="" type="checkbox"/> Professional development (excluding CRT costs and new FTE) <input checked="" type="checkbox"/> CRT
Learning Specialist - 3 days out of classroom to support work around humanities, numeracy and Student Voice and Agency through Learning (SVAL)	from: Term 1 to: Term 4	\$60,000.00	<input checked="" type="checkbox"/> School-based staffing <input checked="" type="checkbox"/> Teaching and learning programs and resources <input checked="" type="checkbox"/> Professional development (excluding CRT costs and new FTE)
purchase of professional reading libraries, research texts, literacy and writing sets, stationary, assessment platforms	from: Term 1 to: Term 4	\$30,000.00	<input checked="" type="checkbox"/> Assets <input checked="" type="checkbox"/> Other teaching and learning resources

school funded IT staff member to support It infrastructure, trouble shooting and transfer to NAPLAN online	from: Term 1 to: Term 4	\$50,000.00	<input checked="" type="checkbox"/> School-based staffing <input checked="" type="checkbox"/> Teaching and learning programs and resources <input checked="" type="checkbox"/> Professional development (excluding CRT costs and new FTE)
PL - whole staff Leading Teacher - to lead Quaglia work and collate and read data. Give staff access to the data Days of Action - timetable of events by Whole School Events Special Ed teacher - coaching each team level plus in identified grades to support strategies implementation for at risk students	from: Term 1 to: Term 4	\$25,000.00	<input checked="" type="checkbox"/> School-based staffing <input checked="" type="checkbox"/> Teaching and learning programs and resources <input checked="" type="checkbox"/> Professional development (excluding CRT costs and new FTE) <input checked="" type="checkbox"/> CRT <input checked="" type="checkbox"/> Support services <input checked="" type="checkbox"/> Assets
SAEBRS ILPs completion as per timeline CRT days for staff to attend PL Implementation of PIVOT and ATtoS surveys	from: Term 1 to: Term 4	\$10,000.00	<input checked="" type="checkbox"/> School-based staffing <input checked="" type="checkbox"/> Teaching and learning programs and resources <input checked="" type="checkbox"/> Professional development (excluding CRT costs and new FTE) <input checked="" type="checkbox"/> CRT <input checked="" type="checkbox"/> Support services <input checked="" type="checkbox"/> Assets
Quaglia Program Listen, Learn, Lead - Coaching program for SVAL CRT days Release for staff Feedback to whole staff of PL Development plan of Quaglia work for HPPS	from: Term 1 to: Term 4	\$50,000.00	<input checked="" type="checkbox"/> School-based staffing <input checked="" type="checkbox"/> Teaching and learning programs and resources <input checked="" type="checkbox"/> Professional development (excluding CRT costs and new FTE) <input checked="" type="checkbox"/> CRT <input checked="" type="checkbox"/> Support services <input checked="" type="checkbox"/> Assets
Learning Specialist - out of classroom 3 days per week - SVAL component	from: Term 1	\$20,000.00	<input checked="" type="checkbox"/> School-based staffing <input checked="" type="checkbox"/> Teaching and learning programs and resources



	to: Term 4		<input checked="" type="checkbox"/> Professional development (excluding CRT costs and new FTE) <input checked="" type="checkbox"/> CRT
Acting Leading Teacher -to lead Learning specialist in SVAL, humanities inquiry and embed maths pathways - all relate to SVAL. To track data across school To support HAPL across school	from: Term 1 to: Term 4	\$80,000.00	<input checked="" type="checkbox"/> School-based staffing <input checked="" type="checkbox"/> Teaching and learning programs and resources <input checked="" type="checkbox"/> Professional development (excluding CRT costs and new FTE) <input checked="" type="checkbox"/> CRT
Purchase of resources to support engagement in SVAL - research books, stationary, text, posters, printing costs	from: Term 1 to: Term 4	\$20,000.00	<input checked="" type="checkbox"/> Assets <input checked="" type="checkbox"/> Other teaching and learning resources for staff and students
excursion and incursion program	from: Term 1 to: Term 4	\$50,000.00	<input checked="" type="checkbox"/> Other teaching and learning programs for students and staff
Out of Home Care students - release of staff to attend SSGs and attend professional learning	from: Term 1 to: Term 4	\$10,000.00	<input checked="" type="checkbox"/> Teaching and learning programs and resources <input checked="" type="checkbox"/> Professional development (excluding CRT costs and new FTE) <input checked="" type="checkbox"/> CRT
school funded psychologist and resources	from: Term 1 to: Term 4	\$30,000.00	<input checked="" type="checkbox"/> School-based staffing <input checked="" type="checkbox"/> Teaching and learning programs and resources <input checked="" type="checkbox"/> Professional development (excluding CRT costs and new FTE) <input checked="" type="checkbox"/> Assets <input checked="" type="checkbox"/> Other resources
speech therapist - school funded plus resources	from: Term 1	\$90,000.00	<input checked="" type="checkbox"/> School-based staffing <input checked="" type="checkbox"/> Teaching and learning programs and resources

	to: Term 4		<input checked="" type="checkbox"/> Professional development (excluding CRT costs and new FTE)
<b>Totals</b>		\$835,010.00	

### Activities and Milestones - Disability Inclusion Funding

Activities and Milestones	When	Funding allocated (\$)	Category
<b>Totals</b>		\$0.00	

### Activities and Milestones - Schools Mental Health Fund and Menu

Activities and Milestones	When	Funding allocated (\$)	Category
<b>Totals</b>		\$0.00	

### Additional Funding Planner – Total Budget

Activities and Milestones	Budget
Grade 1/2 and Gr 3/4 Literacy Program and Reading Room	\$200,000.00
<b>Totals</b>	\$200,000.00

### Additional Funding Planner – Equity Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Grade 1/2 and Gr 3/4 Literacy Program and Reading Room	from: Term 1 to: Term 4	\$200,000.00	<input checked="" type="checkbox"/> School-based staffing <input checked="" type="checkbox"/> Teaching and learning programs and resources <input checked="" type="checkbox"/> CRT
<b>Totals</b>		\$200,000.00	

### Additional Funding Planner – Disability Inclusion Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Grade 1/2 and Gr 3/4 Literacy Program and Reading Room	from: Term 1 to: Term 4		
<b>Totals</b>			

### Additional Funding Planner – Schools Mental Health Fund and Menu

Activities and Milestones	When	Funding allocated (\$)	Category
Grade 1/2 and Gr 3/4 Literacy Program and Reading Room	from: Term 1 to: Term 4		
<b>Totals</b>			

## Professional Learning and Development Plan

Professional Learning Priority	Who	When	Key Professional Learning Strategies	Organisational Structure	Expertise Accessed	Where
Development of and implement an intervention writing program CRT days to allow for professional learning	<input checked="" type="checkbox"/> Assistant Principal <input checked="" type="checkbox"/> Leading Teacher(s) <input checked="" type="checkbox"/> Learning Specialist(s)	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Planning <input checked="" type="checkbox"/> Moderated assessment of student learning <input checked="" type="checkbox"/> Curriculum development	<input checked="" type="checkbox"/> Professional Practice Day <input checked="" type="checkbox"/> Formal School Meeting / Internal Professional Learning Sessions <input checked="" type="checkbox"/> PLC/PLT Meeting	<input checked="" type="checkbox"/> Internal staff <input checked="" type="checkbox"/> Learning Specialist <input checked="" type="checkbox"/> Literacy Leaders	<input checked="" type="checkbox"/> On-site
TLI program to develop, plan and implement an intervention writing program	<input checked="" type="checkbox"/> All Staff <input checked="" type="checkbox"/> Assistant Principal <input checked="" type="checkbox"/> Teacher(s)	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Design of formative assessments <input checked="" type="checkbox"/> Moderated assessment of student learning <input checked="" type="checkbox"/> Curriculum development	<input checked="" type="checkbox"/> Formal School Meeting / Internal Professional Learning Sessions	<input checked="" type="checkbox"/> Literacy expertise <input checked="" type="checkbox"/> Internal staff <input checked="" type="checkbox"/> Literacy Leaders <input checked="" type="checkbox"/> Practice Principles for Excellence in Teaching and Learning <input checked="" type="checkbox"/> Pedagogical Model <input checked="" type="checkbox"/> High Impact Teaching Strategies (HITS)	<input checked="" type="checkbox"/> On-site
Assigned Assistant Principal to lead TLI program	<input checked="" type="checkbox"/> Assistant Principal	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Planning <input checked="" type="checkbox"/> Preparation <input checked="" type="checkbox"/> Moderated assessment of student learning	<input checked="" type="checkbox"/> Whole School Pupil Free Day <input checked="" type="checkbox"/> Professional Practice Day	<input checked="" type="checkbox"/> Literacy expertise <input checked="" type="checkbox"/> Learning Specialist <input checked="" type="checkbox"/> Literacy Leaders	<input checked="" type="checkbox"/> On-site

				<input checked="" type="checkbox"/> Formal School Meeting / Internal Professional Learning Sessions <input checked="" type="checkbox"/> PLC/PLT Meeting	<input checked="" type="checkbox"/> Practice Principles for Excellence in Teaching and Learning <input checked="" type="checkbox"/> Pedagogical Model <input checked="" type="checkbox"/> High Impact Teaching Strategies (HITS)	
Coaching Program to support building capabilities of staff to improve learning outcomes	<input checked="" type="checkbox"/> Assistant Principal <input checked="" type="checkbox"/> Leading Teacher(s) <input checked="" type="checkbox"/> Learning Specialist(s)	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Planning <input checked="" type="checkbox"/> Preparation <input checked="" type="checkbox"/> Individualised Reflection	<input checked="" type="checkbox"/> PLC/PLT Meeting	<input checked="" type="checkbox"/> Internal staff	<input checked="" type="checkbox"/> On-site
PL - whole staff Leading Teacher - to lead Quaglia work and collate and read data. Give staff access to the data Days of Action - timetable of events by Whole School Events Special Ed teacher - coaching each team level plus in identified grades to support strategies implementation for at risk students	<input checked="" type="checkbox"/> All Staff <input checked="" type="checkbox"/> Leading Teacher(s) <input checked="" type="checkbox"/> School Improvement Team <input checked="" type="checkbox"/> School Leadership Team <input checked="" type="checkbox"/> Student Wellbeing Co-ordinator <input checked="" type="checkbox"/> Wellbeing Team	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Planning <input checked="" type="checkbox"/> Preparation	<input checked="" type="checkbox"/> Whole School Pupil Free Day <input checked="" type="checkbox"/> Formal School Meeting / Internal Professional Learning Sessions	<input checked="" type="checkbox"/> Internal staff <input checked="" type="checkbox"/> Learning Specialist <input checked="" type="checkbox"/> External consultants  Qualiga Institute - Sue Byren	<input checked="" type="checkbox"/> On-site

SAEBRS ILPs completion as per timeline CRT days for staff to attend PL Implementation of PIVOT and ATtoS surveys	<input checked="" type="checkbox"/> All Staff <input checked="" type="checkbox"/> Leading Teacher(s)	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Planning <input checked="" type="checkbox"/> Preparation <input checked="" type="checkbox"/> Student voice, including input and feedback	<input checked="" type="checkbox"/> Formal School Meeting / Internal Professional Learning Sessions <input checked="" type="checkbox"/> PLC/PLT Meeting	<input checked="" type="checkbox"/> Internal staff	<input checked="" type="checkbox"/> On-site
Quaglia Program Listen, Learn, Lead - Coaching program for SVAL CRT days Release for staff Feedback to whole staff of PL Development plan of Quaglia work for HPPS	<input checked="" type="checkbox"/> Leading Teacher(s) <input checked="" type="checkbox"/> Learning Specialist(s) <input checked="" type="checkbox"/> School Improvement Team <input checked="" type="checkbox"/> Teacher(s)	from: Term 1 to: Term 4	<input checked="" type="checkbox"/> Planning <input checked="" type="checkbox"/> Peer observation including feedback and reflection <input checked="" type="checkbox"/> Student voice, including input and feedback	<input checked="" type="checkbox"/> Whole School Pupil Free Day <input checked="" type="checkbox"/> Formal School Meeting / Internal Professional Learning Sessions	<input checked="" type="checkbox"/> Internal staff <input checked="" type="checkbox"/> Learning Specialist <input checked="" type="checkbox"/> External consultants Quaglia Institute	<input checked="" type="checkbox"/> On-site